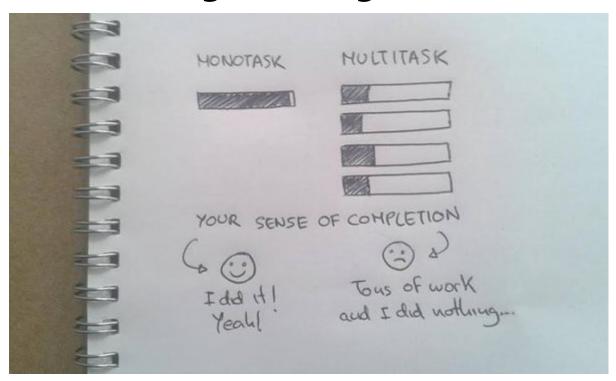


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Multitasking is Killing Your Brain



Many people believe themselves to be multitasking masters, but could it all be in their heads?

Our brains weren't built to multitask.

Our brains are designed to focus on one thing at a time, and bombarding them with information only slows them down.

MIT neuroscientist <u>Earl Miller notes</u> that our brains are "not wired to multitask well... when people think they're multitasking, they're actually just switching

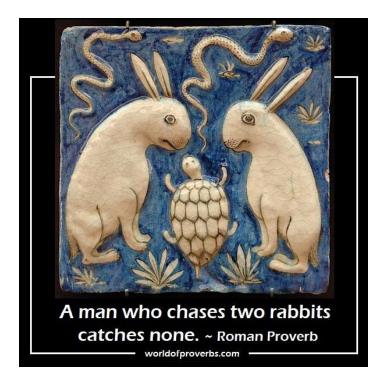
from one task to another very rapidly. And every time they do, there's a cognitive cost."

This constant task-switching encourages bad brain habits. When we complete a tiny task (sending an email, answering a text message, posting a tweet), we are hit with a dollop of dopamine, our reward hormone. Our brains love that dopamine, and so we're encouraged to keep switching between small minitasks that give us instant gratification.

This creates a dangerous feedback loop that makes us *feel* like we're accomplishing a ton, when we're really not doing much at all (or at least nothing requiring much critical thinking). In fact, some even refer to email/Twitter/Facebook-checking as a neural addiction.

Multitasking lowers your work quality and efficiency.

Multitasking makes it more difficult to organize thoughts and filter out irrelevant information, and it reduces the efficiency and quality of our work.



A <u>study at the University Of London</u> showed that subjects who multitasked while performing cognitive tasks experienced significant IQ drops. In fact, the IQ drops were similar to what you see in individuals who skip a night of sleep or who smoke marijuana. Now that's a terrifying thought.

Achieve More by Doing Less Three myths, three truths, and three ways to do things differently. MYTH TRUTH TURNAROUND BUSYNESS = BUSYNESS = SINGLE-TASK **IMPORTANCE** COGNITIVE Brains are not computers. They're not designed to run on multiple tracks simultaneously. Switching OVERLOAD back and forth makes us tired, less efficient, and error-prone. When we settle in, put distracting devices aside, and do one thing at a time, we worry less about keeping up with time-and that's the exact opposite of busy. MORE IS FIND THE MINIMUM OFTEN, BETTER LESS IS **EFFECTIVE DOSE** MORE The "minimum effective dose" (MED) is the lowest dose of a pharmaceutical that spurs a clinically significant change in health or well-being. Look for the MED in everything: work, sleep, meditation, blogging frequency, checking email, school volunteering, homework help, date nights. **OUR BRAINS** DOING STARE INTO SPACE NOTHING BENEFIT We feel uncomfortable with stillness, with downtime, so we cancel it out by becoming busy IS A WASTE WHEN WE again. Instead of just staring out the window on OF TIME WASTE TIME the bus, we read our Facebook feed. We check our email in line at the grocery store. Instead of enjoying our dinner, we shovel food in our mouths while staring at a screen. Give yourself the joy of just staring into space sometimes. What could possibly be easier to put into practice? By Christine Carter

Multitasking has also been found to increase production of cortisol, the stress hormone. Having our brain constantly shift gears pumps up stress and tires us out, leaving us feeling mentally exhausted (even when the work day has barely begun).

The biggest instigator of multitasking mayhem? Our inboxes. Some studies have shown that even the opportunity to multitask, such as knowledge of an unread email in your inbox, can reduce your effective IQ by 10 points! The constant thrill of a new bolded email in our inbox keeps us ever-distracted. A McKinsey Global Institute Study found that employees spend 28 percent of their workweek checking emails.

Email is problematic, but texting is even worse, demanding even more immediacy than email, having us check it more adamantly as a result.

Protect yourself from the multitasking mental massacre by *establishing an e-mail checking schedule*. Commit yourself to checking emails only three times a day, (maybe when you get into work in the morning, at lunch time, and before leaving work at the end of the day). Turn off texting notifications and choose specific times to check your phone as well.

Multitasking men have it the worst.

For men, multitasking can drop IQ as much as 15 points, essentially turning you into the cognitive equivalent of an 8-year-old. Don't be surprised when you find yourself stocking up on pop rocks.

The damage could be permanent.

New research suggests the possibility that cognitive damage associated with multi-tasking could be permanent.

A study from the University of Sussex (UK) ran MRI scans on the brains of individuals who spent time on multiple devices at once (texting while watching TV, for example). The MRI scans showed that subjects who multitasked more

often had less brain density in the anterior cingulate cortex. That's the area responsible for empathy and emotional control.

The one caveat is that research isn't detailed enough to determine if multitasking is responsible for these effects, or if existing brain damage results in multitasking habits. Still, no matter how you spin it, multitasking is no good.

The lesson? Multitasking is not a skill to add to the resume, but rather a bad habit to put a stop to. Turn off notifications, create set email checking time slots throughout the day (rather than constant inbox refreshing), and put your mind to the task at hand.

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